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**INCENTIVES POLICY AND ACTION PLAN FOR
PROMOTING RESEARCH INTERNATIONALIZATION AT
ARMENIAN STATE UNIVERSITY OF ECONOMICS
FOR THE PERIOD 2024-2029**

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INTRODUCTION

Scientific research generates new knowledge, which can act as the central axis of development and prosperity, playing a pivotal role in addressing substantial societal challenges. Science is international by nature. Science and research internationalization in universities refers to the efforts made by academic institutions to engage in global collaborations, partnerships, and activities that promote the exchange of knowledge, research, and expertise across international borders. It involves creating an environment that fosters cross-cultural communication, collaboration, and sharing of scientific advancements to address global challenges and enhance the quality of research and education.

Science and research internationalization encompasses various aspects, including international research collaborations, joint degree programs, student and faculty exchanges, participation in international conferences, establishment of global research networks, and the dissemination of research findings on a global scale. The goal is to create a diverse and inclusive academic environment, that leverages the strengths of researchers and educators from different parts of the world to collectively contribute to the advancement of scientific knowledge.

Internationalization of research is essential for higher educational institutions, as it contributes to the overall excellence, competitiveness and impact of universities. Therefore, efforts to incentivize research productivity and impact, such as the volume and quality of international publications have become increasingly urgent for universities.

Internationalization is a central element of development strategy of the Armenian State University of Economics (ASUE). Incentives policy for promoting research internationalization at ASUE is based on the science development and internationalization strategies of the University, and aims at providing sustainable and dynamic development of the University as a participant of the global education market¹.

Science internationalization of the Armenian State University of Economics aims at:

- increasing competitiveness of the University,
- increasing the quality of scientific outcome,
- exchanging best practices,
- providing funding for scientific research,
- contributing towards the solution of public policy and economic issues.

The internationalization of science and research activities of the University implies:

- Creation and development of main infrastructures for the internationalization of science and research,
- Increasing the number of international publications,
- Increasing the participation level of ASUE scholars at international research projects and conferences,
- Promoting international mobility of scholars in scientific and research activities,
- Training and professional development of scholars,
- Exchanging international best practice of the field of research internationalization, etc.

¹ For revealing the science and research internationalization issues and current state, the main documents of the University were analyzed, also surveys among staff members, brainstorming and other methods were used.

ASUE "Science and research internationalization" **vision** is to be actively engaged with the global scientific community, fostering cross-border collaboration, knowledge exchange, and interdisciplinary cooperation in scientific-research activities.

ASUE "Science and research internationalization" **mission** is to create a culture of global collaboration, knowledge dissemination, and research excellence within the world of science and academia. This means fostering an environment where scholars, researchers, and students are encouraged to collaborate internationally, by promoting knowledge circulation, new research and cooperation.

Incentives policy for promoting research internationalization at ASUE will create a set of actions for global cooperation in science and research activities. The aim of this document is to reveal main obstacles hindering scientific research development at ASUE, and to form a system of incentives for the internationalization of scientific research activities.

CURRENT SITUATION AND IDENTIFIED PROBLEMS AT ASUE

The development of university science is an essential factor for economic progress and effective economic policy. In the last decade, the development of scientific-research activities has been one of the priorities of ASUE.

The strategy of the development of scientific research activities of the Armenian State University of Economics is aimed at modernization of scientific research areas, improvement of scientific infrastructures, internationalization of science, development of university-state cooperation system and solving economic issues of the country through research and development². ASUE has established effective cooperation with the public sector including ministries of the Republic of Armenia, the Commission for Protection of Competition, the Security Council and other bodies in terms of implementing research projects of mutual interest³. International partnership has been expanded, scientific cooperation with foreign partner universities has been established and developed.

The scientific research infrastructures of ASUE are the Division of Science, AMBERD Research Center, International Relations Division, Fundraising Division, Library, "Tntesaget" publishing house, and the journal "Messenger of ASUE".

To face global competition and challenges and to increase the university's international reputation, the improvement of research reputation and internationalization is set as the most important and priority area activity of ASUE⁴.

The main directions of internationalization of ASUE scientific research activity are:

1. **International partnership** - In 2022 more than 20 cooperation agreements were signed with foreign universities, that imply implementation of exchange programs, joint application for grant programs, and implementation of joint research programs. Within the framework of the EU

²"Strategy of development of scientific research activity of ASUE for 2020-2024 years", <https://asue.am/upload/files/scientific-board/razmavarakan-cragir.pdf>

³ "Concept of development of scientific, research and innovative activity of ASUE for 2012-2017 years", https://asue.am/upload/files/gitakan_Hajecakarg.pdf

⁴ "Strategy of development of ASUE for 2023-2027 years", <https://asue.am/upload/files/asue-board/%D5%8C%D5%A1%D5%A6%D5%B4%D5%A1%D5%BE%D5%A1%D6%80%D5%B8%D6%82%D5%A9%D5%B5%D5%B8%D6%82%D5%B6%202023-2027.pdf>

Erasmus+ program, 39 employees of ASUE were trained in European universities, 23 lecturers and administrative staff from European partner universities visited ASUE in 2022⁵.

2. **ASUE faculty trainings** - In 2022, 26 members of the teaching staff attended the training on methodology of scientific research. 117 faculty members received training on English language. Webinars were organized for ASUE researchers by the representatives of the regional directorate of Elsevier, the owner of Scopus, ScienceDirect, SciVal and other leading digital platforms. The webinars were aimed at presenting Elsevier's toolkit for publishing in scientific journals indexed in international scientific databases, working with scientific and technical information, etc.

3. **Replenishment of ASUE library** – ASUE library was replenished with 1895 new books, 52 books were digitized and access to 15 international digital platforms was provided.

4. **Implementation of open science strategy** - In 2021 "Open access" policy of ASUE⁶, "Open science" strategy for 2021-2026⁷ and "Regulation of repository of the Armenian State University of Economics" were adopted. The purpose of the adoption of these documents is to disseminate and make accessible the scientific research results of ASUE, and to internationalize the intellectual output of ASUE scientists.

The development of "open science" is aimed at improving the university's competitiveness through integration into the international scientific educational system, bringing scientific research activities into line with international standards and increasing the international ranking of the university.

In 2022, ASUE repository was launched, which is an open digital archive in library structure. The individual and institutional evaluation of the research output of individual researchers is based on the metadata stored in the repository.

5. **International grant programs** - participation in joint research grant competitions with partner universities is aimed at the internationalization of the university's scientific output, diversification of funding sources and improvement of the quality of research.

In recent years, effective cooperation has been formed between AMBERD Research Center and the National Research University Higher School of Economics of the Russian Federation. Within the framework of this partnership, a number of grant research projects funded by the Eurasian Economic Commission have been implemented. In addition, AMBERD Research Center participates in the preparation of the annual international report "Evaluation of integration processes of the EAEU in the area of trade" within the framework of the April International Conference on Economic and Society Development Issues held by National Research University Higher School of Economics.

⁵ ASUE annual report, 2022,

<https://asue.am/upload/files/reports/%D5%80%D5%A1%D5%B7%D5%BE%D5%A5%D5%BF%D5%BE%D5%B8%D6%82%D5%A9%D5%B5%D5%B8%D6%82%D5%B6%202022.pdf>

⁶ "Open access" policy of Armenian State University of Economics, <https://asue.am/upload/files/scientific-board/%D5%80%D5%8A%D5%8F%D5%80%20%C2%AB%D4%B2%D5%A1%D6%81%20%D5%B0%D5%A1%D5%BD%D5%A1%D5%B6%D5%A5%D5%AC%D5%AB%D5%B8%D6%82%D5%A9%D5%B5%D5%A1%D5%B6%D5%B6%D5%B6%D5%A1%D5%B2%D5%A1%D6%84%D5%A1%D5%AF%D5%A1%D5%B6%D5%B8%D6%82%D5%A9%D5%B5%D5%B8%D6%82%D5%B6%2023.12.2021.pdf>

⁷ Open science strategy of the Armenian State University of Economics for the period 2021-2026,

<https://asue.am/upload/files/scientific-board/%D5%80%D5%8A%D5%8F%D5%80%20%C2%AB%D4%B2%D5%A1%D6%81%20%D5%A3%D5%AB%D5%BF%D5%B8%D6%82%D5%A9%D5%B5%D5%A1%D5%B6%D5%B6%D5%B6%D5%A1%D5%BC%D5%A1%D5%A6%D5%B4%D5%A1%D5%BE%D5%A1%D6%80%D5%B8%D6%82%D5%A9%D5%B5%D5%B8%D6%82%D5%B6%2023.12.2021.pdf>

ASUE coordinated “Transferring V4 expertise in knowledge/technology transfer” project funded by International Visegrad Fund, which is aimed at promoting R&D culture within Armenian and Georgian SMEs, academia, and research infrastructures based on the succeeded expertise of V4 partners.

6. Promotion of research activities – In 2022 ASUE faculty members published 446 scientific articles, 91 articles of which by AMBERD Research Center. 117 articles are published in international scientific journals, 29 of which in Scopus or Web of Science indexed journals.

AMBERD Research Center has implemented 10 grant research projects, 10 issues of “AMBERD series”, covering the results of research conducted in the previous year, were published.

In 2022 “Order on honorarium payment to ASUE employees for publications in journals indexed in Scopus/Web of Science databases”⁸ was adopted. According to the Order, honorarium is provided to ASUE faculty members for publications in journals indexed in Scopus/Web of Science scientific databases, in the amount of publication fees. The purpose of the Order is to promote ASUE faculty members to increase scientific research activities and publications in the journals indexed in the above-mentioned databases, contributing to the improvement of the international ranking and recognition of the University. Although the number of scientific publications is increasing year by year, international publications and inclusion in international scientific networks are still insufficient.

AMBERD Research Center organizes intra-university competitions for the implementation of grant research projects. The research team is required to publish articles summarizing the research results, at least one of which must be published in an international peer-reviewed journal. This requirement promotes the increase in the number of international publications. But on the other hand, taking into account the fact that the period of implementation of the grant project is 6 months and review duration of highly ranked journals is more than three months⁹, it does not contribute to the publication of research results in more prestigious journals.

7. International visibility - In 2022 6 issues of each of the scientific journals AMBERD bulletin and "Messenger of ASUE" were published. The 5th issue of AMBERD bulletin was published in Russian, the 6th issue in English. The 5th and 6th issues of "Messenger of ASUE" were published in English.

The University has set a goal the journal "Messenger of ASUE" to be indexed in Scopus or Web of Science databases until 2027¹⁰. For this purpose, starting from 2023, the scientific journal "Messenger of ASUE" is being published three times a year, only in English. For the same purpose, the website of the journal "Messenger of ASUE" is in the final stage of the development.

In order to ensure the international visibility of research, starting from 2020, the issues of the AMBERD series are published with summaries in English and Russian.

⁸“Order of the honorarium payment to ASUE employees for publications in journals indexed in Scopus/Web of Science databases”, <https://asue.am/upload/files/scientific-board/Scopus-Web%20%D5%B0%D5%B8%D5%B6%D5%B8%D6%80%D5%A1%D6%80%D5%B6%D5%A5%D6%80%D5%B%20%D5%BF%D6%80%D5%A1%D5%B4%D5%A1%D5%A4%D6%80%D5%B4%D5%A1%D5%B6%20%D5%AF%D5%A1%D6%80%D5%A3%2023.03.2022.pdf>

⁹ Huisman, J., Smits, J. Duration and quality of the peer review process: the author’s perspective. *Scientometrics* 113, 633–650 (2017). <https://doi.org/10.1007/s11192-017-2310-5>

¹⁰ “Strategy of development of ASUE for 2023-2027 years, page 14, <https://asue.am/upload/files/asue-board/%D5%8C%D5%A1%D5%A6%D5%B4%D5%A1%D5%BE%D5%A1%D6%80%D5%B8%D6%82%D5%A9%D5%B5%D5%B8%D6%82%D5%B6%202023-2027.pdf>

As a result of cooperation with the eLIBRARY scientific digital library, ASUE scientific output was included in the library database.

ASUE internationalization policy has significantly contributed to the strengthening of ASUE international ranking. The university has strengthened its positions in the world ranking systems, including QS world university ranking, THE times impact ranking, and Webometrics ranking of world universities. In 2021, the Armenian State University of Economics has been included in the QS World University Rankings 2021 of Emerging Europe and Central Asia (EECA). ASUE Has Significantly Improved Its Position in QS EECA University Rankings 2022, taking the 241-250 position instead of the previous year's 251-300. In all these ranking systems, the evaluation of the scientific research potential of universities has a significant weight in university ranking formation.

Since 2016, AMBERD Research Center has been included in the Global Go to Think Tank Index Report of the University of Pennsylvania, and since 2018, it has been included in the top hundred university affiliated think tanks of the world.

Despite the results achieved in recent years, there are a number of problems of internationalization of research at ASUE. Although overall number of scientific publications is quite large, the number of articles published in highly ranked international journals is small, which is due to the unsatisfactory quality of articles, lack of access to journal databases and scientific literature, and as well as insufficient proficiency of English language of faculty members. The number of international publications, in turn, predetermines the university's low international ranking. The shortage of financial and other incentives for international publications is also a problem. There are no financial or recognition incentives for publication of articles in highly ranked journals. Although participation in international exchange projects is increasing year by year, participation in joint research programs is low. The SWOT analysis of the University "Research internationalization" is presented below, on the basis of which the strategic priorities and the action plan was developed.

STRENGTHS	WEAKNESSES
<ul style="list-style-type: none"> ➤ Extensive experience of academic activity ➤ Research freedom (the opportunity to freely choose the research topics, directions, methodology, and free expression of will) ➤ "Tntesaget" (Economist) publishing, which publishes the research works and scientific literature of the university ➤ "AMBERD" research center as an internationally recognized think tank ➤ Institutional and international grants to finance the research projects ➤ Existence of some Open Access data on the website of the University, including the articles of Messenger of ASUE, AMBERD Bulletin, Young scientist periodical (articles by students only), eLIBRARY sources ➤ International Editorial Board of Messenger of ASUE Scientific Journal ➤ Repository of ASUE library ➤ Sufficient infrastructure to carry out research 	<ul style="list-style-type: none"> ➤ The relatively low position of the University in international ranking systems, lack of recognition of ASUE ➤ Insufficient level of international publications of ASUE researchers (especially in Scopus and Web of Science journals) ➤ No access to Scopus (Elsevier) and Web of Science tools and databases ➤ No distinction of incentives for international publications in terms of impact factor of the journal ➤ Low proportion of implementation of joint international research programs ➤ Many of the University researchers are not registered in searching engines like ResearchGate, Academia.edu, Google Scholar, ORCID, etc., which makes the dissemination of the research works more complicated ➤ Relatively low level of participation of the university academic staff members in international conferences

<p>activities</p> <ul style="list-style-type: none"> ➤ University annual international scientific conference ➤ Plagiarism monitoring system ➤ Existence of mobility programs for staff and students ➤ Access to international digital libraries and repositories ➤ Continuous replenishment of the library ➤ Reimbursement of expenses of faculty members for publications in Scopus/Web of Science indexed journals ➤ Cooperation agreements with more than 100 international partners from 38 countries 	<ul style="list-style-type: none"> ➤ Relatively low level of participation of the foreign scholars in ASUE international conferences ➤ Low level of efficiency in the field of commercialization of intellectual products ➤ Lack of a system for promoting international research and innovation activities of academic staff ➤ The problem of language skills of ASUE staff ➤ Lack of single platform with information about available research grants ➤ Low level of implementation of cooperation agreements in the field of research ➤ Lack of support to university staff for application for international grants, lack of knowledge about the procedures ➤ Limited financial resources for funding of the international mobility of staff
<p>OPPORTUNITIES</p> <ul style="list-style-type: none"> ➤ Application of international standards in the process of science and research development of the University ➤ Involvement of foreign partners for basic and applied research ➤ Integration of the university to the international academic community by increasing the presence of scholars in Google Scholar, ResearchGate, Publons, Elsevier, Social Science Research Network, HAL, eLIBRARY and other platforms for dissemination of the published research, for boosting personal and institutional visibility, academic impact and academic reputation, and networking. ➤ Academic staff trainings on research product internationalize ➤ Integration to European research area with "EURAXESS" excellence degree ➤ Formation of international research center focusing on global issues like sustainability, etc. ➤ Participation at global research networks ➤ Organization of international conferences, workshops, also using virtual platforms ➤ Applying dual appointments for visiting scholars ➤ Achieving high rankings on global university lists to enhance university's reputation and attract international collaboration ➤ Collaboration on joint research funding proposals with international partners 	<p>THREATS</p> <ul style="list-style-type: none"> ➤ Intensive dynamics of change in the external environment (socio-economic situation, demographic situation, political situation, etc.) ➤ The current gap between the international market demand for scientific research and the "supply of scientific and research services of the Universities" ➤ Regular rise in prices of logistics, information, library and other resources ➤ Competition with other universities ➤ Administrative barriers of exchange projects (for example, duration of issuing visas) ➤ Insufficient incentives for staff to engage in research projects

STRATEGIC DIRECTIONS, PRIORITY ACTIONS AND EXPECTED RESULTS OF RESEARCH INTERNATIONALIZATION

The main goal of this strategy is to promote research internationalization at ASUE. To achieve these goals, specific objectives include:

1. **Providing necessary infrastructures**- creation of a unified information mechanism, where information on research grants will be posted and categorized by application deadline and topic. The aim of the information mechanism is to ease the access of faculty members to research grants. In addition, the library will be replenished with scientific literature and online access to the scientific literature and databases, including Scopus and Web of Science. The websites of AMBERD Research Center and the journal "Messenger of ASUE" will be launched to disseminate scientific works of ASUE.

2. **University – Industry partnerships** –Development of partnership with industry, a comprehensive assessment of ASUE's existing resources, and research capabilities will be conducted to identify key industries and sectors where ASUE's expertise and research can be applied effectively, to understand their specific needs, challenges and areas where industry can benefit from collaboration with ASUE.

3. **Funding support**– diversification and expansion of funding for research projects through establishing partnerships with government agencies, industry players, and international organizations.

4. **Faculty development programs** –increasing research capabilities of university staff through trainings, workshops, staff exchange projects, which will stimulate researchers' visits to partner universities, research institutions, establishment of connections with partners from other countries, and implementation of joint programs. Support mechanisms for researchers to apply for international grant projects will be created.

5. **Motivating publishing and dissemination** – In order to encourage lecturers to publish in highly-ranked journals, it is planned the incorporation of the quantity of publications in well-regarded journals into the faculty members' evaluation system as criteria. To share the research findings, the intention is to include the journal "Messenger of ASUE" in the Scopus and Web of Science databases. Additionally, collaborations with academic platforms are planned to extend the reach of ASUE research articles to a broader audience.

6. **Collaborations and research networks** –Expansion of ASUE's global network by participating in international conferences, workshops, and academic events, as well as organizing international conferences, seminars, and workshops on relevant research topics.

Expected results of the policy are:

- Providing access of ASUE scientists to international highly ranked scientific journals and databases,
- Formation of foundations for international research collaboration,
- Creation of financial and other incentives to publish in highly-ranked international journals,
- Increase of the number of ASUE scientists' publications in highly ranked journals,
- Increase of the volume of research funding and diversification of the sources,
- International recognition of scientific results of ASUE.

Based on the above mentioned, annex 1 presents Action plan, which states all the necessary activities in details.

ANNEX 1. ACTION PLAN

STRATEGIC OBJECTIVE: TO RAISE THE DEGREE OF RESEARCH INTERNATIONALIZATION OF THE UNIVERSITY				
Specific objective 1. Provide necessary infrastructures				
No. d/o	Activities	Implementation period	Responsible	Expected results
1.	Conducting a thorough needs assessment among faculty, researchers, and relevant stakeholders to identify their specific infrastructural requirements	2024 annual	Division of Science	Information about what infrastructural requirements the university members have
2	Replenishment of ASUE library, providing remote access to electronic library systems, scientific journals archives	2024-2029 annual	Library, Information Technologies Division, Division of Science	Replenishment of the library with newly published scientific research
3	Creation of an information mechanism, where information on research grants will be published, categorized by topics and application deadlines	2024-2025	Fundraising Division, Information Technologies Division	Creation of an information platform on research grants
4	Establishing data centers with robust data storage and management systems to handle the growing volume of research data of ASUE	2024-2026 annual	Information Technologies Division	Developed data center
5	Providing access to the international databases	2024-2029	Information Technologies Division, Division of Science, International relations division	Broad access to the international research
6.	Introduction of the website of the journal "Messenger of ASUE", enforcing the compliance with requirements of Scopus and Web of Science databases	2024	Division of Science	A new website of the journal "Messenger of ASUE" according to the technical

				requirements of Scopus and Web of Science databases
7.	Introduction of the website of AMBERD Research Center, that will allow to disseminate research results more effectively	2024	AMBERD Research Center, Information Technologies Division	The launching of the website of AMBERD Research Center
Specific objective 2. University – Industry partnerships				
1.	Conducting a comprehensive assessment of ASUE's existing resources, research capabilities, and intellectual property that can be potentially valuable to industry partners	2024	AMBERD research center, Division of science	Information about ASUE's existing resources, research capabilities, and intellectual property
2.	Identifying key industries and sectors where ASUE's expertise and research can be applied effectively, engaging with industry partners to understand their specific needs, challenges, and areas where they can benefit from collaboration with ASUE	2024	AMBERD research center, Research laboratories, Division of science	Information about key industries and sectors needs
3.	Encouraging joint research projects between ASUE researchers and industry partners	2024-2029	Division of Science, AMBERD research center,	High number of of joint research projects between ASUE researchers and industry partners
4.	Organizing workshops, seminars, and industry-specific conferences that bring together academics, researchers, and industry professionals for knowledge sharing and networking	2024-2029	Division of Science, AMBERD research center	High opportunity for networking, knowledge sharing and publicity
Specific objective 3. Funding support				
1.	Collaboration with industry partners to secure funding for research projects through joint grant applications, public-private partnerships, and industry-sponsored research	2024-2029	Fundraising division	New sources for funding research projects
2.	Establishing strategic partnerships with government agencies, industry players, and international organizations to access funding	2024-2029	Division of Science, AMBERD	New strategic partnerships for funding research

	opportunities		research center	projects
3	Establishing partnership with private sector, revealing research needs of the sector and conducting research on issues of concern to private business	2026-2029	AMBERD Research Center	Conducting privately funded research
Specific objective 4. Faculty development programs				
1.	Conducting a thorough needs assessment to identify the specific professional development needs of ASUE faculty members	2024	AMBERD Research Center, Division of Science, Chairs	Information about the specific professional development needs of ASUE faculty members
2.	Organizing workshops and training programs on intellectual property management and research commercialization for faculty, researchers, and students of ASUE	2024-2029	Division of Science, AMBERD research center, Chairs	Trained personal on intellectual property management and technology commercialization
3.	Providing support to faculty members in applying for scientific research grants, including technical support in filling out the application and finding partners	2024-2029	Division of Science, Fundraising Division	Creation of coordinated assistance system in applying for research grants
4	Creating mobility programs that enable ASUE faculty members to visit other universities, research institutions, or industry partners	2024-2029	International relations division	Experience exchange
Specific objective 5. Motivating publishing and dissemination				
1.	Publishing ASUE journals with open access, allowing unrestricted access to research articles for the global academic community	2024-2029	Division of Science	ASUE journal with open access
2	Recruiting experienced researchers and scholars to serve on the editorial boards of ASUE's journals	2024-2029	Division of Science	International editorial board with high expertise
3	Making amendments to the order of the honorarium payment to ASUE employees for publications in journals indexed in Scopus and Web of Science databases, the introduction of honorarium payment differentiation system on the basis of impact factor of the journal	2024	Division of Science	Differentiation of honorarium payment for articles published in journals indexed in Scopus/Web of Science

				databases according to journal impact factor
4	Making amendments to the order for the formation of research teams of AMBERD Research Center, inclusion of postgraduates and students in research activities, the publications in journals indexed in Scopus and Web of Science databases set as an additional point for the evaluation of the application	2024	AMBERD Research Center	Set the publications in Scopus and Web of Science indexed journals as an advantage in the process of evaluation of the application for AMBERD research grants
5	Introducing research quality assurance system	2024-2029	Division of Science	High quality papers
6	Partnering with academic platforms and consortiums to disseminate ASUE research articles to a broader audience	2024-2029	Division of Science	ASUE research articles will be known for foreign audience
7	Encouraging authors to include citations to articles from ASUE journals in their research papers, fostering cross-linking and visibility	2024-2029	Division of Science	High cite score of the journal based on citations
8	Submitting an application for inclusion of the journal "Messenger of ASUE" in Scopus and Web of Science databases	2029	Division of Science	Indexing of the journal "Messenger of ASUE" in Scopus and Web of Science databases
9	Tracking article downloads, citations, and other metrics to assess the impact and reach of published content of ASUE journals	2025-2029	Division of Science	Information for future improvements
Specific objective 6. Collaborations and research networks				
1	Expanding the partner network	2024-2029	International Relations Division	New partners and new opportunities in research
2	Encouraging ASUE faculty and researchers to initiate joint research projects, joint publications with colleagues from partner institutions	2024-2029	Division of science, Fundraising division	The number of joint research projects, joint publications will increase

3	Expanding ASUE's global network by participating in international conferences, workshops, and academic events	2024-2029	Division of science	The enlarged global network will provide new opportunities
4	Organizing international conferences, seminars, and workshops on relevant research topics	2024-2029	Division of science, AMBERD research center	Dissemination of ASUE research project, expansion of ASUE network
5.	Increasing participation of ASUE in the EU Horizon Europe actions (Widening, the European Innovation Council, Missions and Partnerships, the European Research Council, the Marie Skłodowska-Curie Actions (MSCA), and activities in collaboration with the European Commission Joint Research Centre).	2026-2029	Fundraising division	Strengthened collaboration among universities, research institutions, and industry partners around the world; Increased research and innovation potential of ASUE.